

**PgMP Sample Test Questions
(correct answers are bolded)**

Use this scenario to answer questions 1 and 2.

Program A has been cancelled. Program B relies on benefits achieved from two of the projects within Program A. Management is transferring those two projects into Program B so they can be completed. The two projects are 50% and 70% complete respectively. The projects use a different set of reporting methods, standards and tools from Program A.

1. Which of the following is the best option for the program manager of Program B to pursue?
 - A. Train Program A project managers and their teams in Program B's standards, and implement the changes necessary to have the two new projects perform the same as other projects within Program B.
 - B. Assign experienced project managers from Program B to the two projects to bring them into compliance with the program requirements in the shortest time and simplest fashion.
 - C. Allow the existing protocol from Program A to continue through the duration of the two projects, minimizing disruption to their efforts.
 - D. Determine gains from consistency to determine the best results. Advise the Program Steering committee of their decision.**

2. What is the best first step to incorporating the two projects into Program B?
 - A. Review the project status with the two project managers, evaluate the component initiation criteria from Program A, evaluate impacts on funding/resources to their program, and prepare a change request to incorporate into Program B.**
 - B. Meet with the project teams to understand the status of both projects. Develop a charter and hold a chartering session to discuss the overall status of the Program B and where the two projects fit. Also discuss Program B policies and procedures, structure and implementation methods, and overall benefits.
 - C. Convene the Program Steering Committee to discuss the two projects and to brief them on status, methods for incorporation of the projects, and impacts and benefits from the transition into the program.
 - D. Meet with their executive sponsor to get input on how best to incorporate the two projects into Program B.