



PMI TRAINING · INSTRUCTOR-LED CATALOG 2027

Training built around the Talent Triangle.

92 instructor-led courses spanning process discipline, leadership, and business strategy: delivered in-person or virtually, each earning PMI Professional Development Units toward your certification.

- Ways of Working · 35
- Power Skills · 34
- Business Acumen · 23

92	1252	100–300	ILT
COURSES	TOTAL PDUS	CORE → ADVANCED	IN-PERSON / VIRTUAL



CONTENTS

PMI Training · Instructor-Led Courses 2027

Ways of Working	**35 courses**
Power Skills	**34 courses**
Business Acumen	**23 courses**

Built around the PMI Talent Triangle: process, leadership, and strategy.



WAYS OF WORKING

35 courses

Deliver the work: methods, planning, and execution

Ways of Working 35 courses

Deliver the work: methods, planning, and execution

1972D

AGILE TRANSFORMATION

The Adaptive PMO: Mastering Agile Transformation

Agile Transformation

Transforming and adapting your PMO is a two-day course for Transforming and adapting your PMO is a two-day course for PMO leaders, Program and Project Managers, and Change leaders who want to guide their organization through Agile and AI-driven change with confidence. Initially, we build the strategic foundation: by assessing your PMO's current maturity, making the mindset shift to Agile ways of working, leading people through change, and building a transformation roadmap that anticipates resistance. Next, we turn that strategy into practice.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0182D

BUSINESS SKILL ENHANCEMENT

Business Case: Best Practices for Success

Business Skill Enhancement

The purpose of a business case is to document the justification for the project's undertaking; gain management commitment; provide a framework for planning and management of the business change; and enable monitoring and measuring the benefits realization of the project: but that's easier said than done. Many practitioners are familiar with the concept of a business case, yet we rarely talk about the same kind of business case, and content/quality varies from case-to-case.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0402D

BUSINESS SKILL ENHANCEMENT

How to Capture Customer Requirements and Develop Project Scope

Business Skill Enhancement

How can you better satisfy your customers' needs, manage their expectations, banish scope creep, and assure project success? By capturing correct and complete project requirements! This popular training provides pragmatic techniques for capturing, specifying, and managing requirements as part of a successful requirements management process. You will increase your skill in speeding delivery of the right solution and develop insights that can help you delight your customers with innovative solutions. It is rich with examples that will help you recognize good practices.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0552D

BUSINESS SKILL ENHANCEMENT

Scope Management Secrets

Business Skill Enhancement

Scope is the key to effective project management. Most projects are driven by the project scope, yet it is the most poorly defined and least understood aspect of project management. This training will give attendees the keys to unlock the secrets of project scope management. First and foremost is defining scope in terms of both work and products. Describing how the work will be performed is crucial to organizing and communicating with the project team and stakeholders. Establishing and maintaining a strong consensus on the products or capabilities the project will deliver is essential to effective planning and budgeting.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

0643D

BUSINESS SKILL ENHANCEMENT

Orchestrate Total Success: People, Projects, Change

Business Skill Enhancement

Practical tools and templates to help you become a project superstar no matter what your role, this top-rated training provides the latest “real-world” techniques when it comes to simultaneously achieving both project management and organizational change success. PMI recognizes that change is delivered through projects and programs. Unfortunately, many practitioners still espouse an inefficient “old school” approach of treating the people-related/organizational change management side separate from the more traditional aspects of project management. This is a recipe for frustration and failure.

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

1074H

COMMUNICATION AND PRESENTATION SKILLS

Communication GPS: Keep Your Project on Track

Communication and Presentation Skills

Ever look at all those daunting tasks, all the stakeholders, dates and costs and think, “how am I going to bring this all together into one perfectly erected project?” And even worse, “how will I get all these tasks and people to come together and function with the same goal and outcome?” As one person once asked the wise one, “how do you eat an elephant?” Not sure why someone would ask this question, but the answer makes sense - “one bite at a time.” By applying this simple theory to project management, we’ll translate each bite into the components that make up your team’s project.

LEVEL	DURATION	PDUS
100 · Core	4 hr	4

0672D

LEADERSHIP DEVELOPMENT

Proactive Risk Management

Leadership Development

Many organizations are beginning to see the value of investing both time and personnel to identify and respond to risks critical to the success of the organization’s projects while keeping the expectations of key stakeholders aligned with reality. Other organizations, however, still expend little effort within their project’s initiation and planning phases in identifying and responding to risks, leaving their project teams in a reactive, firefighting mode of managing projects when issues arise in the execution phase.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

0951D

LEADERSHIP DEVELOPMENT

Agile Leadership for Digital Transformation

Leadership Development

Embracing agile is no longer optional, be it in IT or beyond. Empowered agile value stream teams don’t benefit from task-based Gantt charts. They need lean leadership. They need you to mentor and enable them on their relentless pursuit to deliver more business value faster and at a lower cost. Patterns of failing agile implementations can be spotted easily: Project managers in scrum master roles, projects being translated to epics and stories, and a project management office (PMO) that passively watches the agile transformation train wreck in the making, just to name a few. It is time for you to lead!

LEVEL	DURATION	PDUS
300 · Advanced	1 Day	7

0784H

NEW WAYS OF WORKING

Solve the Problem, Not the Symptom

New Ways of Working

Has your team ever solved a project challenge only to have it surface again? All too often, the problem that gets identified and solved isn't the true issue, it's just a symptom of a larger issue! Wouldn't it be great to effectively identify the real problem and the critical issues that must be addressed to solve these project challenges? This training will teach you how to accurately frame the scope of your problem as well as invite alternative perspectives that can help solutions become apparent.

LEVEL	DURATION	PDUS
200 · Intermediate	4 hr	4

0872D

NEW WAYS OF WORKING

Drive Digital Transformation at Scale

New Ways of Working

The transition from project-centric portfolio management toward customer-centric product, service, and value streams is accelerating with every agile implementation in IT, as IT drives everything we touch. This training will focus on balancing long-term strategy with the ever-changing demands of your customers and new organizational agile capabilities. Industrial-age portfolio processes are no match for the dynamics and demands of value creation in today's "creative economy.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

1394H

NEW WAYS OF WORKING

Thrive in the AI Era: Future-Ready PM Skills

New Ways of Working

In this dynamic training, we dive deep into the world of artificial intelligence (AI), equipping project managers with the knowledge and tools needed to master this game-changing technology. Designed exclusively for project managers, this training is your gateway to understanding AI from the ground up. We'll demystify AI, explore its limitations, and most importantly, show you how to harness its power within your project-driven environment. Discover how AI can revolutionize your approach, boost efficiency, and supercharge productivity.

LEVEL	DURATION	PDUS
200 · Intermediate	4 hr	4

1552D

NEW WAYS OF WORKING

Artificial Intelligence Applied Skills: Unlocking Project Automation and

New Ways of Working

Looking to position your career, team and organization to benefit from artificial intelligence (AI)? Seeking to achieve excellence as a project manager, leader or sponsor? Join us and build your own AI toolkit; with interactive sessions, hands-on experiences and automation secrets. This training supplements the foundational AI training although it's not a prerequisite. You will gain practical experience, grow more comfortable using AI and accelerate performance for yourself and your team. If you registered for both trainings, you will benefit from scaling your understanding of AI fundamentals toward the application of AI

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1852D

NEW WAYS OF WORKING

Agile Leadership – Guiding Change in a Chaotic Workplace

New Ways of Working

In today’s rapidly evolving business environment, project management offices (PMOs) are under more pressure than ever before. Work is increasingly complex and interdependent, and the landscape changes faster than our ability to deliver. We are expected do more with less and reconcile competing priorities. The solution lies in the modern hybrid PMO. This two-day, hands-on learning program will equip you with cutting-edge strategies and practical tools to transform your PMO from a traditional administrative function into a high-impact, outcomes-driven powerhouse.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2033D

NEW WAYS OF WORKING

Leading AI-Enabled Product Development

New Ways of Working

Have you ever wondered how you would manage a project to create a product around Artificial Intelligence? As companies large and small make tremendous multi-year investments in AI, the demand for project managers fluent in this field’s unique challenges will only grow. Are you ready? This non-technical session equips you to guide AI initiatives with confidence. Effectively managing AI initiatives requires both technical and economic perspective on the unique risks and contingencies inherent in this work, and this engaging course will delve deeply into what you need to know.

LEVEL	DURATION	PDUS
300 · Advanced	3 Days	21

2072D

NEW WAYS OF WORKING

Developing High Performing Agile Teams

New Ways of Working

The goal of this course is to create awareness about the changing dynamics in today’s world of work and equip those in leadership roles with the knowledge and practices they need to effectively lead their teams. Agile teams require an alternative to the traditional leadership approaches of the past in order to achieve better outcomes and thrive in this VUCA world. This course will help participants understand how their natural dispositions might affect their team and how to influence the workplace empowering teams to thrive.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2252D

PMO

Value-Driven PMO Advanced Workshop

PMO

A two-day PMI masterclass for senior PMO leaders to diagnose: Your PMO's real worth and leave with a plan to make it the catalyst of enterprise agility and how value-driven and customer-centric your PMO really is, then build the plan to make it the catalyst of enterprise agility across the organization. Organizations no longer question whether PMOs are necessary. They question whether the PMO is relevant where strategy gets decided and where transformation holds or falls apart. Over two days you work on two fronts.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

2053D

PROJECT MANAGEMENT

Analyst’s Guide to Gathering Product & Project Requirements

Project Management

Every Business Analyst has experienced that sinking feeling when a major requirement pops up late in the project, often impacting scope, schedule, and cost. Through their Business Analysis Standard and Practice Guides, PMI has set forth a structured approach for planning, eliciting, modeling, prioritizing, verifying, validating & monitoring product and project requirements. The course begins with discussions on the evolving role of the Business Analyst throughout PMI’s Business Analysis processes, Knowledge Areas, and Process Groups.

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

0724D

PROJECT MANAGEMENT/PROCESS INTEGRATION

From PMBOK® to Practice: Building Your PM Competency Foundation

Project Management/Process Integration

Are you a newly assigned project manager or a project manager who has never attended formal training? If so, this training is for you! Receive practical and insightful knowledge, tools, and collaborative techniques needed to initiate, plan, execute, monitor, control, and close a project successfully. Your abilities as a project manager depend on understanding and applying the competencies and structure of project management; especially the interrelationships between scope, time, cost, quality, and risk; and are critical to managing the needs and expectations of key stakeholders throughout the project's life cycle.

LEVEL	DURATION	PDUS
100 · Core	4 Days	28

1602D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Project Management Foundations: Launch Your Success

Project Management/Process Integration

This training provides the practical knowledge needed to recognize how to initiate, plan, execute, monitor, control and complete a project, which meets the deliverable requirements of the customer within predictable duration, effort, and cost parameters. Success as a project manager and project team is contingent on comprehension of the basics of mature project management. Through discussion, facilitation and practical exercises, learners will comprehend the major process areas of project management.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

1813D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Plan and Control: Project Management Foundations

Project Management/Process Integration

Despite the countless volumes written on how to manage a project successfully, project management is still part art, part science. But it’s not rocket science. This hands-on workshop cuts through all the clutter to distill the essential elements of project management into a practical, common-sense process, which can be immediately transferred to the workplace. Rather than drowning in theory, participants work through an immersive project scenario designed to reflect real-world challenges and opportunities.

LEVEL	DURATION	PDUS
100 · Core	3 Days	21

1821D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Managing Project Risk Project Risk Mastery: Anticipate and Respond

Project Management/Process Integration

As we always learn the hard way, risk is everywhere! Whether we participate in one or many projects, our goal is always to reach successful completion while still maintaining our daily responsibilities. Not an easy task! This training introduces tools, techniques and the way to follow a seven-step process for successfully managing risk. This process will lower risk in simple, matrix, cross-functional or agile projects.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

2022D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Construction Performance and Materials Management

Project Management/Process Integration

The Construction Performance and Materials Management course is designed to help you enhance the efficiency and productivity of built environment projects. Topics that will be covered include all the Key Performance Indicators(KPIs) that a project manager should be using to monitor, manage and report and the proper handling, storing, securing and ultimate disposal of construction materials.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0102D

STRATEGIC APPLICATION AND GOVERNANCE

Aligning the Organization Through Portfolio Management

Strategic Application and Governance

Organizations that adopt projects as a mean to achieving change and delivering results often find it difficult to prioritize projects and make best use of their resources. Additionally, many recent surveys revealed that project backlog is a major issue in organizations. Portfolio management is a management approach that aims to align project efforts with the corporate strategy and optimize the efficient use of resources throughout the organization.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0572D

STRATEGIC APPLICATION AND GOVERNANCE

Value Delivery Mastery: Benefits and Risk Integration

Strategic Application and Governance

The value delivery system (VDS) is a central element of PMI's A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Seventh Edition and of Disciplined Agile® (DA™) that emphasizes the need to increase value realization through value streams. The whole of Chapter 7 in PMI's The Standard for Portfolio Management – Fourth Edition is dedicated to portfolio value management, and The Standard for Program Management – Fourth Edition states that one of the objectives of a program is to generate or preserve organizational or business value.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0682D

STRATEGIC APPLICATION AND GOVERNANCE

Program Management Adaptive Practices

Strategic Application and Governance

Program management has evolved during the last 25 years from the management of a group of projects into a means of delivering strategic initiatives and value. Recently, concepts such as the Disciplined Agile® (DA™) value stream have enriched program management, and this 2-day training will explain how to consistently realize measurable benefits for stakeholders using a range of tools and techniques. The training will take learners through the program management life cycle step by step, and they will have the opportunity to practice on a real-life case study.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0192D

STRATEGIC PLANNING AND IMPLEMENTATION

Change Management: Navigate the Future

Strategic Planning and Implementation

Today, change is everywhere and all organizations: irrespective of size, sector, or location: must embrace change and the opportunities and business value it brings. This training offers a structured approach to transitioning individuals, teams, and organizations from a current state to a desired future state. Change needs to be sustainable and therefore requires a project-based approach to its planning, implementation, and preserving so behaviors change and remain changed. Strong leadership is critical and must be effective for success to be achieved and sustained.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0694D

STRATEGIC PLANNING AND IMPLEMENTATION

Program Management Master Class

Strategic Planning and Implementation

Program management is recognized as the best way to implement strategic initiatives and as a vehicle for organizational change. This training is updated to incorporate Disciplined Agile® (DA™) and value stream concepts into the management of programs. It is designed to link project outputs clearly and consistently to program outcomes and business benefits, creating a robust value stream that includes all the activities required to deliver value consistently. This training covers the whole program life cycle: from formulation to integration.

LEVEL	DURATION	PDUS
300 · Advanced	4 Days	28

0823D

STRATEGIC PLANNING AND IMPLEMENTATION

Strategic Portfolio Management

Strategic Planning and Implementation

Project portfolio management is a critical topic in today's ever-changing business environment. Once an organization defines strategic goals and objectives, determining the optimal mix of initiatives to fund and resource can be a difficult process. The key challenge is to select the potential projects or programs that bring the most value: some transformative, some growth-oriented, some compliance, and others nondiscretionary. This 3-day training begins with a discussion of organizational project management and how mature organizations create vision and mission statements linked to strategies, goals, and

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

0904D

STRATEGIC PLANNING AND IMPLEMENTATION

Evolve Your PMO

Strategic Planning and Implementation

Your PMO needs to change. That's a bold statement. But is it the truth? Is your organization evolving? Are expectations of your PMO changing? Are you feeling the pressure to more effectively control scarce resources with limited funding while delivering more value? Your PMO must keep up to remain relevant. This is not just the reality for a few PMOs in industries that are experiencing critical organizational shifts or drastic upheaval – it is the truth for every PMO. Now that you know you need to change, let's explore how.

LEVEL	DURATION	PDUS
300 · Advanced	4 Days	28

1091D

STRATEGIC PLANNING AND IMPLEMENTATION

Business Analysis Strategies: Enable Project Success

Strategic Planning and Implementation

The role of a business analyst is to identify business needs and recommend relevant solutions, including the requirements to deliver those solutions. These go beyond requirements gathering to a detailed understanding of the why, what and who. Since many projects do not have the luxury of a business analyst, that role is assumed by the project manager. In this training, we will look at the role of the business analyst and the additional activities that are performed on a project by that role.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1101D

STRATEGIC PLANNING AND IMPLEMENTATION

Hybrid Project Management: The Best of Both Worlds

Strategic Planning and Implementation

As projects adapt to changing business environments and their requirements, it is important to understand the context of each project and apply the best development approach to support project activities. Even though all projects focus on delivering value within given constraints, there are multiple methods and techniques that support different project objectives. In this training, we'll discuss the difference between utilizing a traditional, adaptive or hybrid approach and the benefits of incorporating the different approaches.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1402D

STRATEGIC PLANNING AND IMPLEMENTATION

Enterprise Risk Management: Master Complex Projects

Strategic Planning and Implementation

Project risks can have negative impacts on project objectives such as delays, cost overruns, decrease in quality and security aspects, then we can observe serious project failures. Complex projects are affected by numerous risks and opportunities because of their complex organizational plan with many stakeholders, complex planning with a long-life cycle, complex resource management, contractual complexities, technical issues, and environmental factors. This type of projects may also present strategic importance for the project stakeholders.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1991D

STRATEGIC PLANNING AND IMPLEMENTATION

AI Applications: Future-Proofing your PMO

Strategic Planning and Implementation

The project management landscape is changing at rapid speed: successful PMOs are embracing artificial intelligence to drive unprecedented success. In this course you will learn by doing, and by mirroring the best in the industry. You will discover and emulate real-world examples from top Fortune 500 high-performing PMOs that have successfully integrated AI into their PMOs. The examples will be relevant and customized to your industry, confidentiality protocols, and available tools.

LEVEL	DURATION	PDUS
100 · Core	1 Day	14

2002D

STRATEGIC PLANNING AND IMPLEMENTATION

Construction Execution Planning

Strategic Planning and Implementation

It is overwhelmingly apparent that many experienced project team members frequently encounter major execution challenges caused by inadequate planning in both the early stages as well as throughout the life cycle of projects. This Execution Planning course directly addresses the resounding opportunity for improvement in project planning across industry sectors. The course covers three complementary project planning and execution approaches that incorporate improved collaboration, communication, alignment, and team culture.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

1882D

TEAM AGILITY

Disciplined Agile Foundations: Approaches for Team Agility

Team Agility

Are your teams struggling to achieve their full potential? Are you looking for ways to improve collaboration, accelerate delivery, and adapt to changing priorities across your organization, without being forced into a one-size-fits-all Agile framework? “DA Foundations: Approaches for Team Agility” is designed to equip project managers, team leaders, and team members with the knowledge and skills to optimize team workflows and achieve true team agility using the Disciplined Agile (DA) knowledge base.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14



POWER SKILLS

34 courses

Lead people: communication, influence, and teams

Power Skills 34 courses

Lead people: communication, influence, and teams

0301D

BUSINESS SKILL ENHANCEMENT

Creativity Tools and Techniques for Project Managers

Business Skill Enhancement

Projects come with problems. Now more than ever, the problems that project managers encounter demand that they be creative in their responses. High-performing project managers convert problems into challenges, then skillfully generate, develop, and implement novel solutions to solve those problems. In this interactive training, you will learn how to apply the Creative Problem-Solving (CPS) process to your project, program, and portfolio management work. Project managers who consistently deliver on time, within budget, and to the desired scope solve problems differently.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1042D

BUSINESS SKILL ENHANCEMENT

PM Tools & Techniques: Facilitate Creative Solutions

Business Skill Enhancement

Projects come with problems. Now more than ever, the problems that project managers encounter demand that they be creative. High-performing project managers convert problems into challenges then skillfully generate, develop, and implement novel solutions to solve those problems. In this interactive training, you will learn the Creative Problem Solving (CPS) process and how to apply it to solve problems you encounter in your project, program, and portfolio management work. Project managers who consistently deliver on time, within budget, and to the desired scope solve problems differently.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1243D

BUSINESS SKILL ENHANCEMENT

Change Management for Project Success

Business Skill Enhancement

You can manage projects to be on time and on budget, but delivering the on-value component requires that you get everyone engaged in the project. Every project is a change project, but change isn't as easy as managing the breakdown of the big picture into the tasks to be done. This training examines what it takes to motivate people to do their tasks and to use the results of the project.

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

2012D

BUSINESS SKILL ENHANCEMENT

Construction Technology and Innovation

Business Skill Enhancement

Technology and innovation play a key role in fundamentally transforming the industry by helping professionals effectively increase the productivity and profitability of their projects and manage risk. The world is relying on construction professionals and organizations more than ever before, with US$3.5 trillion in global economic infrastructure investment needed each year through 2035, according to McKinsey. This course introduces construction professionals to the importance of including the latest technology within their projects along with an implementation framework.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0132D

COMMUNICATION AND PRESENTATION SKILLS

Build High-Performing Teams: Communicate, Motivate, Excel

Communication and Presentation Skills

This training is for anyone who wants to understand what it takes to be a more effective manager or leader and get the best out of their employees. You will learn the secrets to better communication, better motivating strategies, and ultimately, better teamwork. Whether you coach, hire, build, and/or need to collaborate with highly talented and productive teams, this training teaches you how to speak so you can be heard and how to inspire so others will follow. This is a highly participative learning experience for those who want to accelerate their own leadership and team-building effectiveness.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

0432D

COMMUNICATION AND PRESENTATION SKILLS

Influencing Without Authority

Communication and Presentation Skills

You have probably experienced this frustrating dilemma: How do you exert enough influence to get the job done when you're not given enough authority to do so? If you work in a project environment, you know that you need powerful interpersonal skills to influence team members who are not directly accountable to you. But how? In this training, you will learn a variety of communications methods to increase effectiveness in a number of situations and across stakeholder groups. You will also gain strategies for influencing and developing valuable relationships to meet program and organizational goals.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0621D

COMMUNICATION AND PRESENTATION SKILLS

Lead Through Uncertainty: Next Generation Communication Skills

Communication and Presentation Skills

In today's turbulent time, what kind of leadership and communication is required to make sense of uncertainty? How can we navigate and support ourselves, our teams, projects, programs, organizations, and our personal lives? How do we make sense of the new normal in the post-pandemic world and how it impacts our projects and programs? How do we get through this and manage in an increasingly unpredictable environment? We are going to have to reflect, reframe, renew, and rethink our approaches.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

2063D

COMMUNICATION AND PRESENTATION SKILLS

Leading Change that Sticks; Drive Adoption and Results

Communication and Presentation Skills

Equip yourself with the tools and techniques to move beyond project delivery and drive true adoption. This course introduces the READY framework to help project managers engage leaders, reduce resistance, and build resilience to ensure that change not only happens but endures.

LEVEL	DURATION	PDUS
100 · Core	3 Days	21

0342D

LEADERSHIP DEVELOPMENT

Beyond Boss Mode

Leadership Development

Your technical skills helped you secure your first promotion, but these do not guarantee success in your leadership position, nor do they help you secure your next one. If you aspire to succeed in a leadership role, there's an emotional element you need to consider. It's what helps you successfully manage stress, collaborate and cocreate with others, coach team members, confront uncomfortable situations, and deliver feedback. Emotional intelligence (EQ) goes beyond the administrative nuts and bolts of being a great project manager.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0541D

LEADERSHIP DEVELOPMENT

Managing the Human Side of Projects

Leadership Development

Learn how to better manage one of the most unpredictable elements of project success… people! As many experienced project managers know, managing the unpredictability and fickle nature of stakeholders can determine the difference between success and failure. No wonder PMI states: "Stakeholder satisfaction should be managed as a key project deliverable.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1022D

LEADERSHIP DEVELOPMENT

Become the AI/EI Leader

Leadership Development

The AI era isn't coming. It's already here: and it's changing everything about how we lead. While machines are optimizing processes, it's human intelligence that must evolve to meet the moment. Become the AI/EI Leader is a powerful 2-day workshop that equips project managers with the emotional intelligence (EI) and neuro-cognitive frameworks required to thrive in a machine-driven world. Blending neuro-axiology with emerging human analytics, this training unlocks your inner clarity and leadership edge: so you can lead with empathy, precision, and power in complex, uncertain, and high-tech environments.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1251D

LEADERSHIP DEVELOPMENT

Psychological Safety at Work

Leadership Development

What makes a high-performing team? Why do some teams deliver better than others? How do you create and maintain an environment conducive for teams to evolve, grow, and innovate? The term "psychological safety" was coined by Dr. Amy Edmondson in the 1990s. She defined it as the belief that one will not be punished or humiliated for speaking up with ideas, questions, concerns, or mistakes. In 2013, Google identified psychological safety as the single most important factor that a team must possess to perform at its highest potential.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1561D

LEADERSHIP DEVELOPMENT

Confrontation to Co-Elevation: Transformative Strategies (An Axiological

Leadership Development

Dive into the transformative realm of “Confrontation to Co-Elevation: Transformative Strategies (An Axiological Masterclass in Value and Purpose),” a meticulously designed one-day training that promises not just to redefine your approach to project management, but to revolutionize your approach to leadership. Ringbolted in the cutting-edge, mathematically based science of axiology, this seminar offers a unique perspective on defining and achieving “good” in projects, guiding you through the intricacies of value-based management across three critical dimensions.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1641D

LEADERSHIP DEVELOPMENT

Courageous Sponsorship: How to Support and Influence

Leadership Development

Many project managers struggle with unavailable sponsors, delayed decisions, competing priorities and a lack of executive support. Yet effective sponsorship remains one of the most important factors in delivering successful projects and realising benefits. This practical workshop helps project managers, sponsors and project leaders build stronger partnerships and improve project outcomes. Using the Courageous Sponsor Framework, participants will identify different sponsor personas, including the decisive Eagle, developing Duck, hesitant Ostrich and results-driven Magpie, and learn how to work effectively with

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1651D

LEADERSHIP DEVELOPMENT

Empowering Leaders to Execute Strategically

Leadership Development

In today’s fast-paced business environment, making timely, bold decisions and prioritizing effectively is crucial for gaining a competitive edge. Recognized by Harvard Business Review as essential yet often underdeveloped, these skills are vital for leaders who must navigate complex challenges and drive organizational success. This training is ideal for project managers, team leaders and executives responsible for making strategic decisions and prioritizing tasks to ensure successful outcomes within fast-paced business and project delivery landscapes.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1661D

LEADERSHIP DEVELOPMENT

Dealing with Difficult People

Leadership Development

Have you ever felt perplexed or infuriated by a challenging stakeholder’s behavior, unsure how to maintain your composure? Perhaps you have found yourself on the brink of losing your cool or just walking away. If you have ever wished for the ability to handle complex individuals while upholding your integrity, then this training is for you. In this interactive session, we’ll dive into dealing with difficult people head-on. We will dissect the main types of challenging personalities, including the bulldozing elephant, the explosive skunk and the condescending Siamese cat.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1692D

LEADERSHIP DEVELOPMENT

Project TLC: Teamwork, Leadership, Communications

Leadership Development

Project leaders are increasingly recognizing that past methods may not suffice for future success. In today's dynamic, hybrid business environment, project leaders must evolve and adopt new skills to effectively LEAD their teams using four straightforward strategies: Listening, Encouraging, Acting and Delegating. This training offers an immersive learning experience that equips project leaders with contemporary techniques to stay at the cutting edge of enhancing team behavior and dynamics, thereby boosting team members' awareness and accountability.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1831D

LEADERSHIP DEVELOPMENT

Lead Anywhere: Master Matrix and Remote Teams

Leadership Development

In today's cross-functional, high-speed, multilocation and high-demand project environments, the ability to be successful has never been more difficult (and failure more public!). Project Leadership: How to Manage Matrixed and Remote Project Teams training helps managers of all backgrounds become true leaders. Many of us who lead projects earned the responsibility by being high performers in previous projects. Yet, we all know somebody who was a great technician or great worker but did not make the best project manager/leader. Those individuals, however, are not always at fault.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1952D

LEADERSHIP DEVELOPMENT

AI for Change Management

Leadership Development

The rapid advancement of artificial intelligence (AI) is transforming organizations, industries and leadership roles. This AI and Change Management course provides practical strategies and frameworks for leading changes in an AI-driven environment. Participants explore AI's impact on change management, how to adapt leadership and communication approaches, and how to apply neuroscience and emotional intelligence to drive successful AI adoption.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1982D

LEADERSHIP DEVELOPMENT

Stakeholder Analysis for a Meaningful Engagement

Leadership Development

This course goes beyond traditional stakeholder identification and categorization to focus on meaningful engagement, stakeholder expectations, and real impact on projects. Participants will explore methods to understand stakeholder needs, manage biases, identify hidden stakeholders, and develop engagement strategies that drive success.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2042D

LEADERSHIP DEVELOPMENT

Art of Adaptive Leadership in Project Management

Leadership Development

Most project managers already feel the squeeze: priorities shift mid-sprint, teams are stretched thin, and now AI is changing how the work itself gets done. This course gives you a clear way to respond. You will work through the Adaptive Leadership Framework (Me, We, Us) to lead yourself, your team, and the wider organization, and you will get real practice using AI as a working partner rather than a talking point. The focus is on implementation of skills gained when you return to work.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2084D

LEADERSHIP DEVELOPMENT

The Inner Game

Leadership Development

Unlock the power of identity-based leadership with this immersive 4-day experience designed for project managers who want to lead with greater clarity, confidence, and impact. The Inner Game equips participants with a powerful blend of human analytics, science-backed frameworks, and identity-shaping strategies to help them lead from their future---not just their function. Built on the groundbreaking science of neuro-axiology (the study of how we make value judgments), this course takes a head, heart, and hands approach to leadership.

LEVEL	DURATION	PDUS
200 · Intermediate	4 Days	28

2211D

LEADERSHIP DEVELOPMENT

Confidence Without Certainty

Leadership Development

Learn how to lead, decide, and listen with confidence when certainty is limited and complexity is the norm.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

2232D

LEADERSHIP DEVELOPMENT

How to Lead, Decide, and Listen When the Path Isn’t Clear

Leadership Development

Learn how to lead, decide, and listen with confidence when certainty is limited: through deeper application and practice.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2261D

LEADERSHIP DEVELOPMENT

Influencing Without Authority - 1-Day

Leadership Development

You have probably experienced this frustrating dilemma: How do you exert enough influence to get the job done when you're not given enough authority to do so? If you work in a project environment, you know that you need powerful interpersonal skills to influence team members who are not directly accountable to you. In this training, you will learn a variety of communications methods to increase effectiveness in a number of situations and across stakeholder groups. You will also gain strategies for influencing and developing valuable relationships to meet program and organizational goals.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

2294H

LEADERSHIP DEVELOPMENT

Leading with an Agile Mindset

Leadership Development

This four-hour interactive workshop introduces participants to Agile Leadership, grounded in Bill George's Authentic Leadership Framework and Robert K. Greenleaf's Servant Leadership philosophy. Through the INSPIRES model, participants explore eight mindset shifts that move leaders from authority-based control to genuine influence, coaching, and collaborative thinking. Using facilitated discussions, self-assessments, and peer coaching, participants will identify their key growth opportunities and leave with an actionable SMART plan ready to implement immediately.

LEVEL	DURATION	PDUS
200 · Intermediate	4 hr	4

2421D

LEADERSHIP DEVELOPMENT

M.O.R.E. in Action

Leadership Development

A rigorous, action-oriented course designed to help committed project professionals apply M.O.R.E. behaviors in real project decisions. You will develop integrated judgment across all four M.O.R.E. dimensions through immersive scenarios, practitioner case studies, self-assessment, and guided experimentation. The course focuses on moments where project success is most at risk: navigating expectations, owning outcomes, reassessing parameters as conditions change and communicating value under pressure. Designed for professionals ready to step up and operate differently.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1702D

NEW WAYS OF WORKING

AI Agents for Project Excellence

New Ways of Working

Projects are no longer run with static plans: they are led in cooperation with adaptive, AIpowered systems. This training shows how to orchestrate automation through AI agents to eliminate repetitive work, accelerate delivery, and free teams to focus on strategy and innovation. Participants will learn how to use voice commands and visual canvases to ideate, design, and execute faster: while empowering non-technical roles to create powerful solutions. Delivered by Peter Ivanov, award-winning manager, MIT-trained AI leader, and best-selling author, this program blends strategic insight with hands-on simulation.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

1774D

NEW WAYS OF WORKING

A VMO Leader Master Class

New Ways of Working

Unlock Your Leadership Potential with the PMO/VMO Leader Master Class! Elevate your career and lead your organization to new heights with the PMO/VMO Leader Master Class. This intensive program is designed for ambitious professionals aiming to excel in project/program management office (PMO) and value management office (VMO) leadership roles. Over the course of this master class, you will gain strategic insights into optimizing PMO/VMO functions to drive project and organizational success and help elevate our world.

LEVEL	DURATION	PDUS
300 · Advanced	4 Days	28

1191D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Sustainable Stakeholder Strategies

Project Management/Process Integration

Stakeholders are major players in project management. Project stakeholders are individuals and organizations involved in or affected by project activities. In a complex project environment, we can have many stakeholders with different types of relations and interactions among them. Project stakeholders may have several missions and responsibilities during the project life cycle, such as the realization, supervision or control, and validation of project activities. On the other hand, project stakeholders are in a relationship with other stakeholders for the realization of their responsibilities.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1492D

PROJECT MANAGEMENT/PROCESS INTEGRATION

How to Apply Principles for Successful Project, Programs, and Portfolio

Project Management/Process Integration

Over the last 50 years, considerable effort has been invested in formalizing the practice of both project and program management by developing standards and guidelines, a significant number of which are based on stated or implied principles. In recent years, principles at the portfolio level are also the new norm. Principles are important as fundamental truths or propositions that serve as the foundation for a system of behavior or reasoning. During this intensive, 2-day training, we will uncover what principles are all about and value the importance and benefits of being governed by principles.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

1203D

STRATEGIC APPLICATION AND GOVERNANCE

Governance That Works: Psychology, Strategy and Tools

Strategic Application and Governance

Train to think like a CEO. Unprecedented challenges face todays project managers. How do you construct a sustainable governance structure to address the many changes of modern projects? This training introduces the Gold Standard Technique of adaptive governance to address todays chaotic challenges. Learn the secrets of leading high-performance CEOs, PMOs, executives, and Nobel Prize-winning economists in next-generation adaptive governance approaches. Unique challenges for government, corporate, and NGO governance domains are addressed with practical, takeaway solutions.

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

1132D

STRATEGIC PLANNING AND IMPLEMENTATION

Become a Changemaker: Transform Organizations

Strategic Planning and Implementation

We are in the midst of unprecedented change in every sphere. The unforeseen and unexpected are happening at a faster pace, challenging traditional approaches in a post-pandemic world. Understanding and dealing with changes is critical, whether you are trying to successfully implement a project, program, or PMO initiatives; are involved in digital transformation or increasing product, process, or system adoption; or are struggling with changing your own or your team member's behavior. How do you develop change intelligence to anticipate, adopt, and adapt to change? How do you prepare and develop change readiness?

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1962D

STRATEGIC PLANNING AND IMPLEMENTATION

Implement a Strategic PMO: Drive Business Value

Strategic Planning and Implementation

In today's fast-evolving business environment, organizations need Strategic PMOs that drive business objectives, enhance efficiency, and optimize project delivery. This hands-on course equips PMO leaders and professionals with proven frameworks, best practices, and emerging innovations to establish, optimize, and sustain a high-performing PMO. Participants will learn how to transform their PMO into a value-driven powerhouse through strategic alignment, governance, AI-driven insights, and continuous improvement frameworks.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14



BUSINESS ACUMEN

23 courses

Drive value: strategy, governance, and AI

Business Acumen 23 courses

Drive value: strategy, governance, and AI

2313D

AGILE TRANSFORMATION

Next-Gen PMO & Portfolio Management for Greater Impact

Agile Transformation

How do you build and sustain a PMO for today's complex and uncertain world? Next-Gen PMO & Portfolio Management equips PMO leaders and practitioners with the tools, frameworks, and strategies needed to build, evolve, and sustain a high-performing PMO in today's complex and uncertain business environment. Drawing on real-world practice from leading PMOs worldwide, participants will explore the foundational DNA of a PMO while gaining next-generation perspectives on strategic execution, portfolio management, and organizational agility.

LEVEL	DURATION	PDUS
200 · Intermediate	3 Days	21

0422D

BUSINESS SKILL ENHANCEMENT

How to Think Strategically and Apply Business Acumen

Business Skill Enhancement

Research shows that the next generation of leaders must be able to think strategically, understand their specific business model, and drive change. This training is for anyone who seeks to better understand competent strategic thinking and wants to better demonstrate that they understand the art of crafting good strategy and how it moves the needle in well-managed organizations. Because good strategy and competent strategic thinking are rare, those individuals who think and act differently are better able to recognize opportunity, show the value adds, and collaborate at higher levels.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0582D

BUSINESS SKILL ENHANCEMENT

Measure What Matters: Track Benefits Realization

Business Skill Enhancement

Attend this interactive training and develop a scorecard to track ongoing project management performance as well as the business impact of project management to your organization. Learn the basics in setting up a measurement program designed to help improve project management performance as well as justify the organization's continued investment in project management. With this comprehensive introduction to measurement, you will discover how to assess what's performing well and what needs improvement so that you can build a business case for project management improvement

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

0742D

BUSINESS SKILL ENHANCEMENT

Change Acceleration: Simplify and Succeed

Business Skill Enhancement

A project can be on time, on budget, and still fall short if people are not ready, leaders are not aligned, and adoption does not take hold. This practical course uses a change management framework to help project professionals connect project delivery to real adoption, business results, and sustained change.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0852D

BUSINESS SKILL ENHANCEMENT

Navigate Difficult Stakeholders: Tactics for Success

Business Skill Enhancement

Managing daily project issues to complete objectives and meet client expectations is a challenge regardless of project size and complexity. Dealing with changing and seemingly unreasonable demands and requirements of clients often tests the ability of the project manager and project team to remain focused on the project deliverables. Project managers and teams must develop skills and techniques to assist them in maintaining an effective working relationship with their clients and recognize behaviors or situations that may lead to potential conflict, dissatisfaction, or strained working relationships.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1414H

BUSINESS SKILL ENHANCEMENT

Cognitive Diversity: Leverage Your Thinking Style

Business Skill Enhancement

What if you could capture: and capitalize on: the thinking preferences of everyone on your team? Just as people have preferences for foods and colors, they also have measurably different preferences when it comes to solving problems or tackling challenges. Some people seek to clarify the issue/problem (What's the history, context, data?), and some tend to ideate (I have an idea!). Some people prefer to develop (Let's work out the kinks first), while others are inclined to implement (Let's do this!). Many of us have more than one thinking preference that energizes us.

LEVEL	DURATION	PDUS
100 · Core	4 hr	4

2334D

BUSINESS SKILL ENHANCEMENT

Project Management MBA: 4 Day Crash Course - Mastering Business Acumen

Business Skill Enhancement

Project managers must develop their business management expertise. More specifically, they must become business savvy in addition to their technical project management skills. The project managers who advance are the ones who can connect their day-to-day decisions to the company's bottom line, speak the language of executives, and defend their projects in financial terms. This informative, content-intensive, case-study-driven program gives them that fluency.

LEVEL	DURATION	PDUS
100 · Core	4 Days	28

1542D

LEADERSHIP DEVELOPMENT

Next-Gen Power Skills and Human Connection in the Age of AI

Leadership Development

In today's turbulent time, what kind of leadership is required to make sense of uncertainty? How can we navigate and influence ourselves, our teams, projects, programs, organizations, and our personal lives? How do we make sense of the increasing complexity and how it impacts our projects and programs? How do we get through this and manage in an increasingly unpredictable environment? We are going to have to reflect, re-frame, renew, and rethink our approaches.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1724D

LEADERSHIP DEVELOPMENT

Lead with Emotional Intelligence

Leadership Development

Harness the Power of People: Level Up Your Project Management Skills with Emotional Intelligence Sure, you know the "hard skills" of project management, but can you navigate the emotional rollercoaster of leading a team? This course isn't about Gantt charts or critical path analysis. It's about unlocking the power within you. Discover how emotional intelligence (EQ) is the secret weapon for transforming good project managers into project management rockstars and extraordinary leaders.

LEVEL	DURATION	PDUS
200 · Intermediate	4 Days	28

1482D

NEW WAYS OF WORKING

Artificial Intelligence-Powered Project Excellence: Roadmaps, Success

New Ways of Working

Looking to position your career, team, and organization to benefit from AI? Seeking to achieve excellence as a project manager, leader, or sponsor? This training will provide you with practical tools, roadmaps, hands-on experiences, and 10 proven success strategies to use AI immediately. You will gain experience with this new technology, grow more comfortable using it, and accelerate your performance. This training will provide project managers with a hands-on, comprehensive understanding of AI fundamentals, AI's various applications in project management, and practical insights into successful AI

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

1681D

NEW WAYS OF WORKING

Embracing AI in Your Projects

New Ways of Working

Projects are entering a new era: one where AI is not just a tool but a trusted partner. This program shows how to embrace AI strategically, enabling teams to automate workflows, accelerate execution, and free human capacity for high-value tasks. Participants will explore real use cases of AI for resource orchestration, risk and scenario planning, and stakeholder management: while gaining creative leverage with multimodal AI. Delivered by Peter Ivanov: award-winning manager, MIT-trained AI leader, and bestselling author: this training blends strategic insight with hands-on application.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1741D

NEW WAYS OF WORKING

AI Ethics for Project Managers

New Ways of Working

This training provides project managers with essential ethical guidelines and practical skills to responsibly implement and oversee artificial intelligence (AI) technologies. Through case studies, discussions and hands-on exercises, participants will explore real-world scenarios addressing the moral and legal implications of AI in project management and develop strategies for making ethical decisions in AI projects. Additionally, attendees will gain insights into the latest AI trends and best practices, equipping them to stay ahead in a rapidly evolving technological landscape.

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1802D

NEW WAYS OF WORKING

Leading with AI for Project Managers

New Ways of Working

Artificial intelligence is already reshaping how work gets done. What is less clear for many professionals is how to lead effectively as AI becomes part of everyday decision-making, communication, and delivery. Project managers and other leaders are increasingly expected to make sense of AI's impact, guide teams through uncertainty, and use these tools responsibly, often without clear direction or training from their organizations. This course is not a tools-first or beginner AI course. Instead, it focuses on the leadership capabilities required to work confidently alongside AI.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2312D

PRODUCT MANAGEMENT

AI Product Essentials for Project Managers

Product Management

The project manager's playbook for keeping AI initiatives on track: from kickoff to delivery. What does it take to keep AI product development on track as a project manager? Learn how to lead AI projects with confidence as a non-technical project manager. Use real world case studies in strategic AI initiatives, our course draws on powerful use cases and their real challenges relevant to project managers leading development projects. We will address the major differentiators of successful initiatives in nascent technologies like AI, and how to manage both the unpredictability of new technology and stakeholder

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

2353D

PRODUCT MANAGEMENT

Achieving Business Value - PMBoK & Agile Practice Guides

Product Management

This training provides an interactive, engaging approach to project management principles, tools, and techniques grounded in the PMBOK® Guide and Agile Practice Guide. Designed for project professionals at any stage of their careers and applicable to any project life cycle or development approach, the course builds upon the mindsets, principles, and processes needed to deliver successful outcomes, benefits, and value.

LEVEL	DURATION	PDUS
100 · Core	3 Days	21

2342D

PROJECT MANAGEMENT

Microsoft 365 Copilot in Action: Practical Skills for the AI-Powered Workplace

Project Management

What if you could save hours every week by using Microsoft 365 Copilot to draft emails, summarize meetings, create documents, analyze data, and build presentations? This highly interactive, hands-on workshop is designed for professionals who want to move beyond learning about AI and start using it in their real work. Participants will work directly with Microsoft 365 Copilot across Outlook, Teams, Word, Excel, and PowerPoint through guided exercises and real-world business scenarios. The goal of this workshop is simple: learn Microsoft 365 Copilot today and begin using it in your daily work tomorrow.

LEVEL	DURATION	PDUS
200 · Intermediate	2 Days	14

1211D

PROJECT MANAGEMENT/PROCESS INTEGRATION

Master the Principles: Accelerate Project Success

Project Management/Process Integration

Some might say principles are the fundamental underlying truths and beliefs that form the foundation of our knowledge and values, guiding our actions. That means everything can be reduced to a set of principles or rules, or official and unofficial laws or guidelines. A quote from The London Sunday Times stated “So, follow that principle and you won't go far wrong.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

0482D

STRATEGIC PLANNING AND IMPLEMENTATION

Leading Strategic Initiatives (Program Management)

Strategic Planning and Implementation

This training’s primary purpose is to provide proven leadership practices, skills, and insights specific to strategic initiative programs. Learners will gain tools, perspective, and confidence to make instant positive contributions. The content is grounded in real-world examples of strategic initiatives. The course provides a structured set of recommendations for applying tools from the program management toolbox. Strategic initiatives are distinct, bold, and scalable endeavors. They are not tactical projects intended to improve business operations.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

0562D

STRATEGIC PLANNING AND IMPLEMENTATION

Value Management – Designed, Built, and Operationalized for Success

Strategic Planning and Implementation

This is a face-to-face, 2-day progressive training that provides learning, techniques, and tools for deploying, utilizing, and sustaining a value management framework that assists in better strategic planning and implementation outcomes. Pressure remains on organizational executives and other leaders to continue developing great value and returns for their shareholders and/or stakeholders. Without a value management framework, organizations will become lethargic and potentially oblivious to changes in environments that can cause significant disruption to their performance.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

1271D

STRATEGIC PLANNING AND IMPLEMENTATION

The Sponsor Advantage: Turning Executive Support into Project Results

Strategic Planning and Implementation

Have you ever thought "Why won't my sponsor do more to help successfully lead change?" If so, you're not alone. Invested and involved project sponsors are essential to ensure successful change. Learn the secrets of successful sponsor engagement to connect deeply with sponsors, develop consistent, collaborative communication, and use a framework to increase involvement, visibility, and success in leading change.

LEVEL	DURATION	PDUS
200 · Intermediate	1 Day	7

1421D

STRATEGIC PLANNING AND IMPLEMENTATION

AI for Strategic Decisions: Leveraging Analysis

Strategic Planning and Implementation

Decision making in projects is a complex and dynamic process that depends on various project parameters and the project environment. Since each project is unique and has specific factors, a thorough analysis of the project context is necessary to develop an objective and reliable decision-making model. Complex projects often hold strategic importance for stakeholders in terms of their business strategy, brand image, and financial and economic opportunities. While front-end planning is essential, not all events and scenarios can be foreseen, especially for long-term projects involving multiple

LEVEL	DURATION	PDUS
100 · Core	1 Day	7

1622D

STRATEGIC PLANNING AND IMPLEMENTATION

Value-Driven Portfolio Management

Strategic Planning and Implementation

An intense two-day face-to-face seminar that provides a philosophy, roadmap, techniques, and tools on how to design, introduce and leverage a value-driven portfolio management office (PMO). This framework assists in more balanced OpEx and CapEx planning and delivery for an enterprise project management office (EPMO) or similar entity that is focused on business value. Research indicates that most strategies fail to deliver. Other research states that implementation of program of work and projects has an alarmingly high failure rate when compared with their business objectives.

LEVEL	DURATION	PDUS
300 · Advanced	2 Days	14

2272D

STRATEGIC PLANNING AND IMPLEMENTATION

Capacity Building for Mega & Giga Projects

Strategic Planning and Implementation

Infrastructure development, energy transitions, design and development of smart cities, large-scale industrial programs, and multi-billion-dollar transformation portfolios are considered mega and giga projects. The capability and capacity needed to execute such large-scale projects are extensive. Successful execution requires systems-based strategic leadership to identify capabilities and capacities and institutional architecture for delivery. Mega and giga projects require strategic focus and sustained institutional capacity (strength), scalable delivery systems, and disciplined governance models.

LEVEL	DURATION	PDUS
100 · Core	2 Days	14

Most-covered themes



Read the matrix across a row to see how a competency scales from foundational to expert.

Emerging-topic spotlight

20 courses built around artificial intelligence

20 emerging-topic courses spanning agility, transformation, governance, and sustainability

Find Your Course

Start with the outcome you need, follow the branch, then choose by your experience level.

Ways of Working

Deliver the work: methods, planning, an…

→ **New to project management**
- Analyst's Guide to Gathering Product …
- Construction Performance and Materi…
- From PMBOK® to Practice: Building …

→ **Agile, hybrid & scrum delivery**
- Agile Leadership – Guiding Change i…
- Artificial Intelligence Applied Skills: U…
- Developing High Performing Agile Te…

→ **Scope, risk & control**
- Construction Performance and Materi…
- Disciplined Agile Foundations: Appro…
- From PMBOK® to Practice: Building …

Power Skills

Lead people: communication, influence, …

→ **Build & coach a team**
- AI for Change Management
- Art of Adaptive Leadership in Project …
- Become the AI/EI Leader

→ **Stakeholders & conflict**
- Build High-Performing Teams: Comm…
- Influencing Without Authority
- Lead Through Uncertainty: Next Gen…

→ **Senior leadership & EQ**
- AI for Change Management
- Art of Adaptive Leadership in Project …
- Become the AI/EI Leader

Business Acumen

Drive value: strategy, governance, and AI

→ **Portfolio & PMO**
- Achieving Business Value - PMBoK &…
- AI Product Essentials for Project Man…
- AI Ethics for Project Managers

→ **Business case & strategy**
- AI for Strategic Decisions: Leveraging…
- Capacity Building for Mega & Giga Pr…
- Leading Strategic Initiatives (Program…

→ **AI & transformation**
- AI Ethics for Project Managers
- Artificial Intelligence-Powered Project…
- Embracing AI in Your Projects

100 CORE
New to formal project management

200 INTERMEDIATE
1–2 years experience

300 ADVANCED
3–5 years, leading work

Recommendations are starting points: every course appears in full earlier in this catalog with its ID, duration, and PDUs.