State of Flux
Agile approaches are becoming ubiquitous. But efficacy challenges remain.
By Jessica Boden

WIDESPREAD WORK IN PROGRESS
The vast majority of organizations now use agile practices. And most say they still have room to mature.

Organizations that use agile:

![Bar chart showing the percentage of organizations using agile practices from 2011 to 2016:]

- 2011: 80%
- 2013: 88%
- 2016: 94%

94% of companies believe that agility and collaboration are critical to success, but only 6% describe themselves as highly agile today.

80% of respondents say their organization is at or below a “still maturing” level regarding agile practices.

LANDSCAPE VIEW
The software world often steals the agile adoption spotlight. But a majority of organizations in three other industries say they use agile approaches:

- Marketing: 54%
- Customer support: 53%
- Sales: 52%

98% of organizations have realized success from agile projects.

How agile are entire organizations?

- 8% of respondents say all of their teams are agile.
- 32% say more than half of their teams are agile.
- 58% say less than half of their teams are agile.
- 2% say none of their teams are agile.
And these are the five biggest obstacles preventing organizations from implementing them:

- Security issues: 43%
- Budget constraints: 43%
- Integrating tools and techniques: 42%
- Skills and in-house knowledge: 41%
- Organizational culture: 37%

30% of organizations have scaled agile beyond software development. But only 6% have done so across the entire organization.

The five tips for successful scaling most cited by respondents:

- Internal agile coaches: 52%
- Executive sponsorship: 48%
- Consistent process and practices: 41%
- Implementation of a common tool across teams: 36%
- Agile consultants or trainers: 36%