



## Agenda

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## The Project Manager as Agile Transformation Leader: Project Management for What's Next

Instructor(s): Karl Muenchow, PMP Length: 1 day

**Prework:** None **CEUs:** 0.7/see below for PDU breakdown

Level: Advanced

**Training Topic:** Leadership Development **Subtopics:** Program Management, Agile

## Training Description:

Embracing agile is no longer optional, be it in IT or beyond. Empowered agile value stream teams don't benefit from task-based Gantt charts. They need lean leadership. They need you to mentor and enable them on their relentless pursuit to deliver more business value faster at a lower cost. Patterns of failing agile implementations can be spotted easily: Project managers in scrum master roles, projects being translated to epics and stories, and a project management office (PMO) that passively watches the agile transformation train wreck in the making, just to name a few. It is time for you to lead!

Based on over 200 lean-agile initiatives in the real world, guided by the instructor, this training enables project managers to take the leadership role, helping their organizations to succeed on their journey toward balanced agility. From the formation of value stream teams, training, coaching, and mentoring, these teams and the removal of barriers between the business, product, project, and engineering domains, this training provides the project management skills for what's next. Some might have convinced you that agile practices sprinkled into your waterfall governance, adding agile in front of your title, or using agile approaches within your existing plan and control structure is a feasible way forward as an agile project manager. While convenient and promising, it does not reflect reality.

Organizations are looking for leaders who can enable agile across the enterprise! Break free from the misconception that agile is only a change in process or that project management in an agile environment is business as usual. It is not. Becoming agile is a fundamental shift of how your organization does business, and it changes every project management domain, from procurement to human resource operations.

Help your company succeed and join us in this training that challenges the status quo and even agile itself. Upgrade your agile capabilities and learn step by step how you can help your organization transform by implementing agile centers of excellence (ACoEs) equipped with internal agile mentoring, coaching, and transformation skills that can no longer be "outsourced" to sustain change.

## Learning Objectives:

Upon completion of this training, learners will be able to:

- Recognize new trends as organizations move from external to internal agile enablers.
- Evaluate the need for an ACoE within the PMO to sustain change.
- Recognize the relationship between project management and agile empowerment.
- Demonstrate how to enable their organization toward balanced agility.
- Design an approach to enable the organization in "becoming agile" with them as enterprise agility leader.

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**Professional development units (PDUs)** are 1-hour blocks of time spent learning, teaching others, or volunteering. By attending this training, you will be able to achieve the following PDUs as learning hours to apply for PMI certification or to maintain your certification status with PMI. <u>View</u> how your PDUs align with the PMI Talent Triangle®.

	Technical	Leadership	Strategic	Total
CAPM® / PMP® / PgMP®	3.5	3.5	0	7.00
PMI-ACP® / Agile*	3.5	3.5	0	7.00
PMI-SP®	0	7	0	7.00
PMI-RMP®	0	7	0	7.00
PfMP®	0	7	0	7.00
PMI-PBA®	0	7	0	7.00
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<sup>\*</sup>Please note that the asterisked row above applies to the PMI® Agile Certification Journey and includes  $DASM^{\mathsf{TM}}$ ,  $DASSM^{\mathsf{TM}}$ ,  $DAC^{\mathsf{TM}}$ , and  $DAVSC^{\mathsf{TM}}$  certifications.

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