



## Agenda

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# Hybrid Project Management: The Best of Both Worlds

Instructor: Greta Blash, PMI-ACP, DASSM, PMI-PBA, Length: 1 day

PMP, PgMP CEUs: 0.7/see below for PDU breakdown

Prework: None

Level: Core

**Training Topic:** Project Management/Process Integration **Subtopics:** Agile, Strategic Planning and Implementation

#### **Training Description:**

As projects adapt to changing business environments and their requirements, it is important to understand the context of each project and apply the best development approach to support project activities. Even though all projects focus on delivering value within given constraints, there are multiple methods and techniques that support different project objectives.

In this training, we'll discuss the difference between utilizing a traditional, adaptive or hybrid approach and the benefits of incorporating the different approaches. Project planning is modified to not just be an activity performed at the beginning of the project, but rather a continuing activity to enable adjustments and modifications as they arise.

Since the different approaches require modifications to the scope and schedule, those two areas specifically can take advantage of the benefits derived from the various approaches. A greater emphasis is placed on both the up-front understanding of requirements and the continuous improvement of both the process and delivered results. This includes ensuring that the final result delivered to the customer is correct, meets expectations and delivers the required benefits.

This training utilizes an engaging discussion, with both individual and group exercises and role playing to understand different opportunities for the adaptation of these project activities, especially when projects utilize a more hybrid approach.

After the training, the training material will provide you with additional sources of information and guidelines to support the planning and implementation of a project utilizing the combination of predictive, adaptive and hybrid methods.

### Learning Objectives:

Upon completion of this training, participants will be able to:

- Differentiate between different life cycle development approaches
- Know various hybrid team roles
- Identify hybrid project techniques for initiating, planning, executing, monitoring, controlling, and closing projects, and determine which methods are most appropriate based on the context of the project
- Implement continuous improvement activities throughout the project to reduce risk, improve quality and meet expectations
- Comprehend the importance of transitioning final solution to the receiving organization

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#### Agenda

- Life Cycle Approaches
- Initiating the Project
  - o Vision
  - o Project Roadmap
  - Product Backlog
- Team Roles
  - o Leader
  - o Team Members
  - Customer Representative (Stakeholder, Product Owner)
- Planning Horizons
- Scope
  - o Requirements/User Stories
  - o Prioritization

- Schedule
  - o Traditional
  - o Adaptive
- o Baselining
- Continuous Improvement/Quality
  - o Verification
  - o Testing
  - o Review/Demonstration
  - o Lessons Learned/Retrospective
- Transition Solution
  - o Transition Planning
  - o Transition Activities
  - o Production Readiness
  - o Stakeholder Readiness

**Professional development units (PDUS)** are 1-hour blocks of time spent learning. By attending this training, you will be able to achieve the following PDUs to maintain your certification status with PMI. <u>View</u> how your PDUs align with the PMI Talent Triangle<sup>®</sup>.

	Technical	Leadership	Strategic	Total
CAPM® / PMP® / PgMP®	7	0	0	7.00
PMI-ACP® / Agile*	0	0	0	0.00
PMI-SP®	2	0	0	2.00
PMI-RMP®	2	0	0	2.00
PfMP®	0	0	0	0.00
PMI-PBA®	0	0	0	0.00
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<sup>\*</sup>Please note that the asterisked row above applies to the PMI® Agile Certification Journey and includes Disciplined Agile® Scrum Master (DASM), Disciplined Agile® Coach (DAC), and Disciplined Agile® Value Stream Consultant (DAVSC) certifications.

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